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# ***Safer Leeds***

## **Strategy**

(2014/15)

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## Foreword

### Lead Member for Community Safety: *Councillor Mark Dobson (draft)*

Welcome to the Safer Leeds Strategy, which sets out our priorities for the year ahead.

We have made a lot of progress in recent years in tackling crime and disorder but we should never be complacent, any victim is one too many, and we still face a range of challenges to make sure Leeds is a safer place to live, work and visit.

By being clear about what we aim to achieve, we can all consider what needs to be done and how we can each contribute to make it happen.

I strongly believe that we are better when we work together. To all staff and volunteers, thank you for your continued commitment to serve the people and communities of Leeds. By keeping our focus on the priorities in this strategy we can make a difference.

At the end of the year it would be great to look back and say YES we have achieved what we set out to do.

Kind regards

*Mark Dobson*

## Our Priorities

**Safer Leeds** has agreed the following shared outcomes as the top priorities for 2014/15:

<i>Making People Safer</i>	Integrated partnership approach to tackle domestic violence and abuse
<i>Making Communities Safer</i>	Effectively tackle & reduce anti-social behaviour in our communities
<i>Safeguarding the Vulnerable</i>	Improve understanding to tackle child sexual exploitation & human trafficking
<i>Protecting Property</i>	Continued focus on reducing domestic burglary
<i>Managing Offending Behaviour</i>	Continued focus on reducing re-offending
<i>Tackling Substance Misuse</i>	Deal with the increased use of legal highs & cannabis

### *Principles of Serving Communities*

The public have the right to be safe and feel safe in their own home, on the streets and the places they go.

§ *Tackling serious crime and diffusing tensions in our communities is vital to peoples' quality of life.*

Victims have the right to expect that crimes they have reported are investigated and to receive information about what happens.

§ *All victims should be treated with respect and sensitivity and be offered emotional and practical support.*

Communities expect public agencies to tackle anti-social behaviour in their localities in a responsive and effective manner.

§ *Communicating, engaging and involving local people is a vital component to providing public reassurance and reducing the fear of crime.*

The community has a specific right to expect public agencies to work with known offenders.

§ *Managing or modifying behaviours of offenders will reduce the risk of them offending again and in turn reduce crime.*

Substance misuse affects the well-being of individuals, families and neighbourhoods.

§ *Reducing drug and alcohol related crime is vital to making people safer and improving lives.*

## Introduction

Safer Leeds is the city's statutory Community Safety Partnership, responsible for tackling crime, disorder and substance misuse. Leeds is proud of its strong record of partnership working, which was embedded as part of the Crime and Disorder Act (1998) and subsequent legal enhancements.

### Our Ambition

- ✓ To be the best city in the UK with the best community safety partnership and services.

### Our Desired Outcome

- ✓ People in Leeds are safe and feel safe in their homes, in the streets, and the places they go.

## Direction of Travel

The success of the Safer Leeds Strategy is based on the partnership becoming more focused on joint delivery against a clear plan, as set out in the 'plan on a page'.

There must be less emphasis on working to single organisational agendas and more about delivery of services to meet the needs and demands of communities, regardless of responsibility for the resource. As a partnership, we already have examples of co-location and integration, but we need to be ambitious and take risks to maximise all opportunities to restructure and refresh where needed.

The next twelve months needs a real drive to use resources across agencies and organisations to deliver shared plans, work more efficiently and cost effectively, with clear accountability.

Knowing what success looks like is critical. Accountability at every level of delivery will be worked through and must be clear and visible.

## Governance & Accountability

Recognising that no single agency can address crime and disorder issues in isolation, the following are committed to working collectively through Safer Leeds Executive:

### Responsible Authorities

Executive Member; Leeds City Council; Leeds Clinical Commissioning Groups; West Yorkshire Police; West Yorkshire Community Rehabilitation Company; West Yorkshire Fire & Rescue Service; Office of the Police & Crime Commissioner

### Co-operating Bodies

Leeds Children's Trust Board; Leeds Safeguarding Children's Board; Youth Offending Service; Adult Social Care; Housing Leeds; HM Prison Service Leeds; Third Sector Partnerships

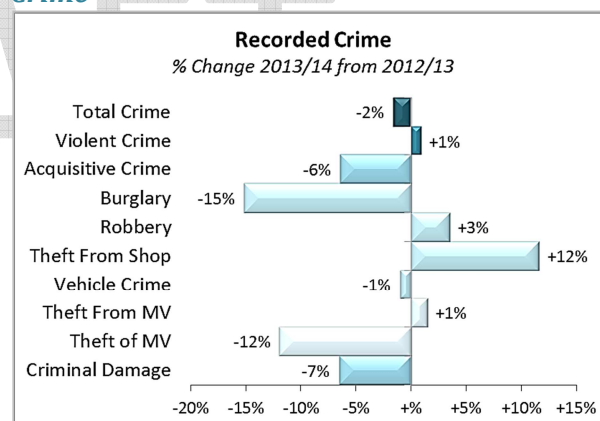
The Executive has a statutory requirement to:

- ✓ Produce an annual Joint Strategic Assessment
- ✓ Prepare and implement Partnership Plans
- ✓ Establish information sharing arrangements
- ✓ Be responsible for establishing Domestic Homicide Reviews

The partnership aims to serve all members of its communities, giving due regard to implications for different groups to ensure people are not excluded or disadvantaged because of Age, Disability, Gender, Race, Religion and Belief, or Sexual Orientation.

## Key Performance (2013/14)

### Crime



### Domestic Violence/ Abuse

Recorded Incidents (WYP)	2013/14	Change from Previous Year
Domestic Abuse Incidents	13,832	+ 484
Repeat Victims	33.2%	- 2.9%

### Anti-Social Behaviour

Customer satisfaction (LASBT)	2013/14	Change from Previous Year
Case outcome	94%	+ 5%
Overall service	98%	+ 4%

Customer satisfaction data is collated at case closure through customer (complainant) surveys

## Priorities

A number of reoccurring themes, risks, threats and harms were identified in the Joint Strategic Assessment (Jan 2014):

Dangerous or prolific offenders linked to various crimes and safeguarding issues

Opportunistic stealing and disposal of stolen goods

Individuals, families and communities deliberately targeted through harassment, ASB and crime

Neighbourhoods having low level nuisance, ASB and crime issues

Young people becoming involved in criminal behaviour; new and emerging offenders

Intolerance and aggression leading to abuse or violence

Alcohol, drugs or mental health issues resulting in increased susceptibility victimisation and/ or offending

Complex needs requiring partnership problem solving, intervention and case management

Pressures on organisations to deliver appropriate services

Dealing with these issues will not only address concerns around crime and disorder, but also improve levels of satisfaction and confidence.

Safer Leeds will focus on shared outcomes and core business, while maintaining a flexible approach to respond to cross cutting factors and new and emerging issues.

Partnership activity will be delivered through city wide and locality based plans. These will be managed, monitored and revised on a regular basis to:

- § Enhance information exchange to facilitate problem solving
- § Improve tasking and co-ordination to support delivery and activity
- § Strengthen community engagement and involvement
- § Improve access to services and reporting procedures
- § Facilitate consultation and feedback to service users

## Shared Outcomes

<i>Making People Safer</i>	Integrated partnership approach to tackle domestic violence and abuse
<i>Making Communities Safer</i>	Effectively tackle & reduce anti-social behaviour in our communities
<i>Safeguarding the Vulnerable</i>	Improve understanding to tackle child sexual exploitation & human trafficking
<i>Protecting Property</i>	Continued focus on reducing domestic burglary
<i>Managing Offending Behaviour</i>	Continued focus on reducing re-offending
<i>Tackling Substance Misuse</i>	Deal with the increased use of legal highs & cannabis

## Funding

The West Yorkshire Police & Crime Commissioner has agreed to protect and extend the current funding arrangements to March 2016. These include:

Community Safety Fund

Community Safety Initiatives

- § Domestic Abuse
- § Serious Sexual Offences
- § Partnership Initiatives

## Opportunities

Following West Yorkshire Police organisational change, Leeds is now one policing division, led by one Chief Superintendent.

Eleven new Partnership Working Areas are aligned to the Council's ten Area Committees plus the city centre. This provides opportunities for integrated partnership working at a local level to deliver priorities and concerns of local people.

To motivate partnership activity towards delivery against the shared outcomes, the following 'plan on a page' highlights the focus, priorities and key measures for 2014/15.

## Plan on a Page (2014/15)

Focus	Priorities	Success Measures
Domestic Violence & Abuse	<ul style="list-style-type: none"> <li>§ Multi-Agency Risk Assessment Conference processes</li> <li>§ Domestic Homicide Reviews</li> <li>§ District Partnership Strategy</li> <li>§ Training &amp; Awareness</li> <li>§ Perpetrator Violent Behaviour</li> </ul>	<ul style="list-style-type: none"> <li>w MARAC process supports victims</li> <li>w DHRs achieve relevant status at outcome</li> <li>w Increased reporting</li> <li>w Reduction in repeat victims</li> <li>w Reduced incidents from men who have completed a perpetrator programme</li> </ul>
Anti-Social & Nuisance Behaviour	<ul style="list-style-type: none"> <li>§ Structure and legislative changes</li> <li>§ Noise Nuisance Service</li> <li>§ Hate Crime Strategy</li> <li>§ PCSO tasking and co-ordination</li> <li>§ Enhanced use of volunteers</li> </ul>	<ul style="list-style-type: none"> <li>w Embedded reviewed structure for LASBT</li> <li>w Introduction of Community Trigger</li> <li>w Reduction in Noise Nuisance calls</li> <li>w Reduction in complaints relating to Noise Nuisance Service delivery</li> <li>w Increased use of volunteers across LASBT</li> </ul>
Child Sexual Exploitation & Trafficking	<ul style="list-style-type: none"> <li>§ Awareness &amp; Training</li> <li>§ Intelligence support linked to Child Sexual Exploitation</li> <li>§ Identify &amp; disrupt offenders</li> <li>§ Supporting victims</li> <li>§ Support for children's care homes</li> </ul>	<ul style="list-style-type: none"> <li>w Increase intelligence submissions</li> <li>w Increase number of prosecutions</li> <li>w Introduction of new role supporting Children's Care Homes</li> </ul>
Burglary Dwelling & Acquisitive Crime	<ul style="list-style-type: none"> <li>§ Target stolen goods markets</li> <li>§ Crime Prevention</li> <li>§ Housing Regulations</li> <li>§ Victim support</li> <li>§ Intelligence led tasking</li> </ul>	<ul style="list-style-type: none"> <li>w Reduced number of recorded offences</li> <li>w Intelligence products meet the needs of tasking process for all partners</li> </ul>
Offender Management	<ul style="list-style-type: none"> <li>§ Area based delivery</li> <li>§ Organised crime groups &amp; gangs</li> <li>§ Restorative justice</li> <li>§ Prison releases</li> <li>§ Up and Coming Offenders</li> </ul>	<ul style="list-style-type: none"> <li>w Reduced re-offending levels</li> <li>w Increased detections &amp; prosecutions</li> </ul>
New & Expanding Drugs Markets	<ul style="list-style-type: none"> <li>§ "Legal highs" and "Head Shops"</li> <li>§ Cannabis production &amp; markets</li> <li>§ Class A drug supply</li> <li>§ Night-time economy</li> <li>§ Awareness &amp; Training</li> </ul>	<ul style="list-style-type: none"> <li>w Implemented structured response to demands associated with psychoactive substances (Legal Highs)</li> <li>w Increase convictions for supply</li> <li>w Improved outcomes for treatment</li> </ul>

## Other Core Business

Prevention & Support	Guardianship & Situational
<ul style="list-style-type: none"> <li>∨ Safer Schools</li> <li>∨ Youth Offending Service</li> <li>∨ Families First Leeds</li> <li>∨ Signpost</li> <li>∨ Treatment/ Rehabilitation Services</li> <li>∨ Extremism &amp; Community Tensions</li> <li>∨ Gypsy &amp; Traveller Liaison</li> <li>∨ Begging &amp; Rough Sleeping</li> </ul>	<ul style="list-style-type: none"> <li>∨ Police Community Support Officers</li> <li>∨ CCTV</li> <li>∨ Alley-Gating</li> <li>∨ Pub Watch</li> <li>∨ Licensing Enforcement</li> <li>∨ Business Against Crime in Leeds</li> <li>∨ Safer Travel</li> <li>∨ Area Community Safety Co-Ordination</li> </ul>

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## ***Safer Leeds***

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